BRUCE H. CLARK

202 Hayden Hall D'Amore-McKim School of Business Northeastern University Boston, MA 02115 USA Phone: +1 617-373-4783

E-mail: b.clark@northeastern.edu

LinkedIN: https://www.linkedin.com/in/bruceclarkprof/

CURRENT POSITION

D'Amore-McKim School of Business, Northeastern University

Associate Professor with tenure, Marketing Group

EDUCATION

- ➤ Ph.D. in Business Administration with concentration in Marketing, Stanford University Graduate School of Business, 1993
- MBA with concentration in General Management, Harvard Business School, 1986
- > BA in Psychology, magna cum laude, Brown University, 1980

RESEARCH INTERESTS AND EXPERTISE

How managers make sense of the markets in which they compete. Specific areas include:

- Managerial Decision-Making
- Marketing Strategy
- Marketing Metrics
- Competitor Analysis and Interactions

TEACHING INTERESTS

Undergraduate, Graduate and Executive Teaching in the following areas:

- Competitive Marketing Strategy
- Product and Brand Strategy
- Marketing Management
- Measuring Marketing Performance

ACADEMIC EXPERIENCE

D'Amore-McKim School of Business, Northeastern University

- > 2012-2018, Group Chair (= dept. chair), Marketing Group
- 2000-present, Associate Professor with tenure, Marketing Group
- > 1993-2000, Assistant Professor, Marketing Group

Cranfield School of Management

- > 2002-2006, Visiting Research Fellow, Cranfield School of Management
- ➤ 2001-2002, Visiting Lecturer in Marketing Performance Measurement, Centre for Business Performance, Cranfield School of Management (UK)

Anderson Graduate School of Management, University of California, Los Angeles

➤ 1996-1997, Visiting Assistant Professor, Marketing, Anderson Graduate School of Management, University of California, Los Angeles

PUBLICATIONS (Google Scholar citations = 3,479; h-index = 19, i10 index = 22; 9/1/21)

Articles in Refereed Journals

- 1. Clark, Bruce (2021), "Marketing dashboards, resource allocation and performance", *European Journal of Marketing*, 55, 1, 247-270.
- 2. Johnson, Devon S., Bruce H. Clark, and Gloria Barczak (2012), "Customer relationship management processes: How faithful are business-to-business firms to customer profitability?" *Industrial Marketing Management*, 41, 7 (October), 1094-1105.
- 3. Clark, Bruce H. and Tim Ambler (2011), "Managing the Marketing Metrics Portfolio," *Marketing Management*, 20, 3, 16-21.
- 4. Clark, Bruce H. (2011), "Managerial Identification of Competitors: Accuracy and Performance Consequences," *Journal of Strategic Marketing*, 19, 3, 209-227.
- 5. Pauwels, Koen, Tim Ambler, Bruce Clark, Pat LaPointe, David Reibstein, Bernd Skiera, Berend Wierenga, Thorsten Wiesel (2009), "Dashboards as a Service: Why, What, How, and What Research is Needed?" *Journal of Service Research*, 12, 2, 175-189.
- 6. Clark, Bruce H., Andrew V. Abela and Tim Ambler (2006), "An Information Processing Model of Marketing Performance Measurement," *Journal of Marketing Theory and Practice*, 14, 3, 191-208.
- 7. Clark, Bruce H., Andrew V. Abela and Tim Ambler (2006), "Using Dashboards to Align Marketing and the Organization," *Marketing Management*, 15, 3, 18-23.

- 8. Clark, Bruce H., Andrew V. Abela and Tim Ambler (2005) "Organizational Motivation, Opportunity and Ability to Measure Marketing Performance," *Journal of Strategic Marketing*, 13, 4, 1-19.
- 9. Clark, Bruce H. (2003), "Bad Examples," Marketing Management, 12, 6, 34-38.
- 10. Morgan, Neil A., Bruce H. Clark, and Rich Gooner (2002), "Marketing Productivity, Marketing Audits, and Systems for Marketing Performance Assessment: Integrating Multiple Perspectives," *Journal of Business Research*, 55, 5, 363-375.
- 11. Clark, Bruce H. and Tim Ambler (2001), "Marketing Performance Measurement: Evolution of Research and Practice," *International Journal of Business Performance Management*, 3, 2/3/4, 231-244.
- 12. Clark, Bruce H., (2001) "A Summary of Thinking on Measuring the Value of Marketing," *Journal of Targeting, Measurement and Analysis for Marketing*, 9, 4, 357-369.
- 13. Clark, Bruce H. (2000), "Assessing Marketing Performance: History and Challenges," *International Journal of Business Performance Management*, 2, 1/2/3, 42-55.
- 14. Clark, Bruce H. (2000), "Managerial Perceptions of Marketing Performance: Efficiency, Adaptability, Effectiveness and Satisfaction," *Journal of Strategic Marketing*, 8, 1, 3-25 (Lead Article).
- 15. Clark, Bruce H. (1999), "Marketing Performance Measures: History and Interrelationships," *Journal of Marketing Management*, 15, 711-732.
- 16. Clark, Bruce H. and David B. Montgomery (1999), "Managerial Identification of Competitors," *Journal of Marketing*, 63, July, 67-83. (Reprinted in Marketing Science Institute Working Paper series, Report No. 98-127, December 1998.)
- 17. Clark, Bruce H. and Sangit Chatterjee (1999), "The Evolution of Dominant Market Shares: The Role of Network Effects," *Journal of Marketing Theory and Practice*, 7, 2, 83-96.
- 18. Clark, Bruce H. (1998), "Managing Competitive Interactions," *Marketing Management*, 7:4(Fall/Winter), 9-20 (Cover Article).
- 19. Clark, Bruce H. and David B. Montgomery (1998), "Competitive Reputations, Multimarket Competition and Entry Deterrence," *Journal of Strategic Marketing*, 6:2(June), 81-96. (Lead Article)
- 20. Clark, Bruce H. and David B. Montgomery (1998), "Deterrence, Reputations and Competitive Cognition," *Management Science*, 44, 1(Jan), 62-82.

- 21. Clark, Bruce H. (1997), "Welcome to My Parlor," *Marketing Management*, Winter, 10-25. (Cover Article)
- 22. Clark, Bruce H. and David B. Montgomery (1996), "Perceiving Competitive Reactions: The Value of Accuracy (and Paranoia)," *Marketing Letters*, 7, 2(Mar), 115-129. (Lead Article)
 - Reprinted in Marketing Science Institute Working Paper series, Report No. 96-104, May 1996; Abstracted in *Harvard Business Review*, "Briefings from the Editors," May-June 1996, pp. 8-9.

Articles in Refereed Proceedings

- 1. Clark, Bruce H. (2016), "Marketing Dashboards, Exploration, and Exploitation: An Experimental Study," *AMA Summer Educators' Conference Proceedings* 27, F-31-F-32.
- 2. Bannister, Brendan D. and Bruce H. Clark (2011), "Ambushing a High-Performance Organization: A Cross-Functional, Integrative Project," Proceedings of the Organizational Behavior Teaching Conference, Marquette, paper D129.
- 3. Bannister, Brendan D., Bruce H. Clark, and Thomas Moore (2007), "Developing a Work-Integrated MBA Program," Proceedings of the World Association of Cooperative Education. Organizational Behavior Teaching Conference, Marquette, paper D129.
- 4. Clark, Bruce H., Andrew V. Abela and Tim Ambler (2004), "Performance, Learning, and Communication Outcomes of Marketing Performance Measurement," *Performance Measurement and Management: Public and Private*, Performance Measurement Association, 235-242.
- 5. Clark, Bruce H., Andrew V. Abela and Tim Ambler (2002), "Organizational Motivation, Opportunity and Ability to Measure Marketing Performance," *Performance Measurement and Management: Research and Action*, Performance Measurement Association, 109-116.
- 6. Clark, Bruce H. and Tim Ambler (2000), "Marketing Performance Measurement: Evolution of Research and Practice," *Performance Measurement: Past, Present, and Future*, Centre for Business Performance, Cranfield School of Management, Cranfield University, 104111.
- 7. Clark, Bruce H. (1999), "The Psychology of Market Attractiveness Judgments: A Pilot Study," *Proceedings of the 1999 Summer American Marketing Association Educators' Conference*, 10, 322-328.

8. Clark, Bruce H. (1998), "Assessing Marketing Performance: History and Challenges," in A.D. Neely and D.B. Waggoner (eds.), *Performance Measurement – Theory and Practice, Volume I*, Cambridge, UK: Centre for Business Performance, Cambridge University, xxii-xxix.

Book

➤ Bonoma, Thomas V. and Bruce H. Clark (1988), Marketing Performance Assessment, Boston: Harvard Business School Press.

Book Chapters

- 1. Morgan, Neil A., Bruce H. Clark, and Doug Vorhies (2019), "Market-Oriented Culture and Customer Feedback Processes," *Handbook on Customer Centricity: Strategies for Building a Customer-Centric Organization*, R. Palmatier and C. Moorman, eds., Edward Elgar Publishing, pp. 43-78.
- 2. Clark, Bruce H. (2011), "Marketing Audit," in *Wiley International Encyclopedia of Marketing, Vol. 1* (eds. R. Peterson and R. Kerin), Chichester, UK: John Wiley & Sons, pp. 132-133.
- 3. Clark, Bruce H. (2007) "Measuring Marketing Performance: Research, Practice, and Challenges," *Business Performance Measurement*, 2nd ed. (ed. A. Neely), Cambridge, UK: Cambridge University Press, pp. 36-63.
- 4. Clark, Bruce H. (2002), "Measuring Performance: The Marketing Perspective," in A. Neely (ed.) *Business Performance Measurement: Theory and Practice*, Cambridge, UK, Cambridge University Press, pp. 22-40.
 - Modified version of Clark, Bruce H. [2000], "Assessing Marketing Performance: History and Challenges," *International Journal of Business Performance Management*, 2, 1/2/3, 42-55.
- 5. Bonoma, Thomas V. and Bruce H. Clark (1990), "Assessing Marketing Performance," in T. Bonoma and T. Kosnik (eds.) *Marketing Management: Text and Cases*, Homewood, IL: Richard D. Irwin, pp. 842-866.

Book Reviews

1. Clark, Bruce H. (2004), "Marketing and the Bottom Line: Creating the Measures of Success (Second Edition), by Tim Ambler." Journal of Marketing, 68, 1, 167-171.

- 2. Clark, Bruce H. (2003), "Business Intelligence Using Smart Techniques, by Charles Halliman." Journal of the Academy of Marketing Science, 31, 4, 488-490.
- 3. Clark, Bruce H. (1999), "Market-Led Strategic Change: Transforming the Process of Going to Market, Second Edition, by Nigel Piercy." Journal of the Academy of Marketing Science, 27, 2, 278-279.

Published Working Papers

- Pauwels, Koen, Tim Ambler, Bruce Clark, Pat LaPointe, David Reibstein, Bernd Skiera, Berend Wierenga, and Thorsten Wiesel (2008) "Dashboards and Marketing: Why, What, How and What Research is Needed?" Marketing Science Institute Online Working Paper No. 08-203 at www.msi.org.
- 2. Clark, Bruce H. and David B. Montgomery (1998), "Managerial Identification of Competitors," Marketing Science Institute Online Working Paper No. 98-127 at www.msi.org.
- 3. Clark, Bruce H. and David B. Montgomery (1996), "Perceiving Competitive Reactions: The Value of Accuracy (and Paranoia)," Marketing Science Institute Online Working Paper No. 96104 at www.msi.org.

Cases

- 1. Clark, Bruce H., "The Lululemon Mirror," 2021 (unpublished)
- 2. Clark, Bruce H., "Guardian Angel (A) and (B)," 2020 (unpublished)
- 3. Clark, Bruce H., "McGraw-Hill Higher Education," 2010 (unpublished).
- 4. Clark, Bruce H. and Thomas V. Bonoma, "Hurricane Island Outward Bound School," Boston: Harvard Business School Case Services, 1987, 9-588-019. (Harvard bestseller for ten consecutive years)
- 5. Clark, Bruce H. and Thomas V. Bonoma, "Gillette Personal Care Division: Marketing Planning and Control," Boston: Harvard Business School Case Services, 1987, 9-587-099.

Trade Publications

On LinkedIN https://www.linkedin.com/in/bruceclarkprof/

- 1. Clark, Bruce (2019), "How to Estimate Market Potential," November 20.
- 2. Clark, Bruce (2019), "Analyzing Customers to Identify Competitors," February 11.
- 3. Clark, Bruce (2018), "How are your customers changing?" January 9.

- 4. Clark, Bruce (2017), "Amazon Prime Day and How to Change Time Itself," July 7.
- 5. Clark, Bruce (2017), "Staples Goes Private: How Does That Improve Things?" June 30.
- 6. Clark, Bruce (2017), "Is there life after death for (mid-market) retail?" April 11.
- 7. Clark, Bruce (2017), "Red Brand, Blue Brand," March 1.
- 8. Clark, Bruce (2017), "Amazon is Coming," January 12.

On Medium https://bruceclarkprof.medium.com/

- 1. Clark, Bruce (2021), "Financial Analysis for Marketers," May 7.
- 2. Clark, Bruce (2020), "Brand Love is Oversold," October 31.
- 3. Clark, Bruce (2020), "Online Teaching: What I Think I Know," March 17.
- 4. Clark, Bruce (2020), "What's a Marketing Plan?" February 27.
 - Reprinted in The Startup
- 5. Clark, Bruce (2019), "How to Analyze Competitors (for Marketers), February 25.
- 6. Clark, Bruce (2018), "Marketing Strategy Corner: How to Identify Competitors," November 15.
- 7. Clark, Bruce (2017), "Amazon and Whole Foods Admit Defeat," June 23.
- 8. Clark, Bruce (2017), "Can Big Retail Survive?" April 18
- 9. Clark, Bruce (2017), "Being the Brand You Want to Be," March 5.
- 10. Clark, Bruce (2017), "Best Super Bowl Ads Without Sound," February 6.
- 11. Clark, Bruce (2017), "What's a Good Ad?" February 1.

Other

Clark, Bruce (2015), "Google-Alphabet reorganization adds no brand value," Boston Business Journal, August 12

UNPUBLISHED RESEARCH

Working Papers (available at https://ssrn.com/author=1889810)

- Clark, Bruce H. (2010), "Trend and Opportunity Analysis: A Capstone Core MBA Marketing Project."
- 2. Clark, Bruce H., Neil Morgan, and Nigel Piercy (2007), "Making Customer Satisfaction Measurement Work: Commitment, Capabilities, and Consequences."
- 3. Clark, Bruce H., Andrew V. Abela, and Tim Ambler (2004), "Return on Measurement: Relating Marketing Metrics Practices to Strategic Performance."
- 4. Clark, Bruce H. and Bernard W. Marr (2004), "Heterogeneity in Managerial Perception of Competition in an Emerging Industry: Influences of Focal and Target Firm Characteristics"

5. Clark, Bruce H. and David B. Montgomery (1997), "Strategic Groups: Comparing Cognitive and Objective Approaches"

Doctoral Dissertation

Clark, Bruce H., "Deterrence, Reputations and Competitive Cognition," Stanford University Graduate School of Business, 1993.

RESEARCH IN PROCESS

- Relationships Among Funnel Metrics (data analysis)
- Learning Orientation, Information Overload, and Innovation: Attitudes and Behaviors (data analysis)
- Market Selection Criteria: The Eye of the Beholder (data analysis)
- Global Brands and Competitive Market Structures (data analysis)

RESEARCH PRESENTATIONS

Professional Conferences

- 1. "Marketing Dashboards, Exploration, and Exploitation: An Experimental Study," 2016 Summer American Marketing Association Educators Conference, Chicago, IL.
- 2. "No Stock Market Measures in a Core Set of Marketing Performance Measures," 2016 Summer American Marketing Association Educators Conference, Chicago, IL.
- 3. "Measurement Systems and the Market Research Function as Enablers of NPD Activities," with Andrew V. Abela and Tim Ambler, 2009 Marketing Science Conference, Ann Arbor, MI.
- 4. "The Social Cognitive Structure of Emerging Competitive Markets," with Bernard W. Marr and David B. Montgomery, 2008 Conference on Competition and Marketing, Mainz, Germany.
- "The Social Cognitive Structure of Emerging Competitive Markets," with Bernard W. Marr and David B. Montgomery, 2008 Marketing Science Conference, Vancouver, Canada.
- 6. "The Metrics Landscape," 2007 Academy of Marketing Science Conference, Miami, FL.

- 7. "The Problem isn't 'Dashboards,' It's 'Marketing'!" 2006 Marketing Science Conference, Pittsburgh, PA, with Tim Ambler.
- 8. "Choosing Market Metrics for the CEO Dashboard," 2006 American Marketing Association Winter Educators' Conference, St. Petersburg Beach, FL, with Tim Ambler.
- 9. "Measuring Marketing Performance: Research, Practice, and Challenges," 2005 Performance Measurement Association Symposium, London, UK
- 10. "Managerial Identification of Competitors: Accuracy and Performance Consequences," with Bernard Marr, 2005 Marketing Science Conference, Atlanta, GA.
- 11. "Return on Measurement: Relating Marketing Metrics Practices to Strategic Performance," with Andrew Abela and Tim Ambler, 2004 American Marketing Association Summer Educators' Conference, Boston, MA.

Winner, Best Paper in Marketing Strategy/Marketing Management Track; Winner, Best Overall Conference Paper)

- 12. "Performance, Learning, and Communication Outcomes of Marketing Performance Measurement," with Andrew Abela and Tim Ambler, 2004 Performance Measurement Association Conference, Edinburgh, UK.
- 13. "Marketing Performance Measurement: An Exploratory Study of Selected Antecedents and Consequences" with Andrew Abela and Tim Ambler, Marketing Science Institute Performance Metrics Conference (2004), London, UK.
- 14. "Heterogeneity in Managerial Perception of Competition in an Emerging Industry: Influences of Focal and Target Firm Characteristics," with Bernard Marr, 2004 Winter American Marketing Association Educators' Conference, Scottsdale, AZ.
- 15. "Organizational Motivation, Opportunity, and Ability to Measure Marketing Performance," with Tim Ambler and Andrew Abela, 2002 Performance Measurement Association Conference, Boston, MA.
- 16. "Organizational Motivation, Opportunity, and Ability to Measure Marketing Performance," with Tim Ambler and Andrew Abela, 2002 CBIM/ISBM Academic Workshop, Atlanta, GA.
- 17. "Managerial Performance Satisfaction: A Customer Satisfaction Analogy," 2001 Performance Measurement Symposium, Kingston, ON, Canada.
- 18. "Marketing Performance Measurement: Evolution of Research and Practice," with Tim Ambler, 2000 Performance Measurement Conference, Cambridge, UK.

- 19. "Deterrence, Competitive Personality, and Competitive Relationship," with David B. Montgomery, 1999 Conference on Competition and Marketing, Mainz, Germany.
- 20. "Separating Chance from Skill in Business Performance," with Sara Appleton-Knapp, Donald Morrison, and David Schmittlein, 1999 Conference on Competition and Marketing, Mainz, Germany.
- 21. "The Psychology of Market Attractiveness Judgments: A Pilot Study," 1999 Winter American Marketing Association Educators' Conference, St. Petersburg, FL.
- 22. "Assessing Marketing Performance: History and Challenges," Centre for Business Performance, 1998 Conference on Performance Measurement, Cambridge, UK. (Keynote Address) "Managerial Perceptions of Marketing Performance," American Marketing Association 1998 Winter Educators' Conference, Austin, TX.
- 23. "Understanding Competitive Interactions," Society for Competitive Intelligence Professionals Marketing Intelligence Conference, 1997, Dallas, TX.
- 24. "Managerial Identification of Competitors," with David B. Montgomery, 1997 Conference on Competitive Decision Making, Charleston, SC.
- 25. "Managerial Identification of Competitors," with David B. Montgomery, INFORMS 1997 Marketing Science Conference, Berkeley, CA.
- 26. "Competitive Reputations, Multimarket Competition and Entry Deterrence," American Marketing Association 1997 Winter Educators' Conference, St. Petersburg, FL.
- 27. "Understanding Competitive Interactions," American Marketing Association 1997 Winter Educators' Conference, St. Petersburg, FL.
- 28. "Creating Customer Value on the Internet," 1996 MIT/Northeastern University Future of Internet Marketing Workshop, Cambridge, MA.
- 29. "Competitive Groupings: Comparing Cognitive and Objective Perspectives," with David B. Montgomery, INFORMS 1996 Marketing Science Conference, Gainesville, FL.
- 30. "Perceiving Competitive Reactions: The Value of Accuracy (and Paranoia)," with David B. Montgomery, INFORMS 1995 Marketing Science Conference, Sydney, New South Wales, Australia.
- 31. "Competitive Conjectures: Behavioral Theory and Empirical Analysis," with David B. Montgomery and Peter L. Wright, TIMS 1992 Marketing Science Conference, London, UK.
- 32. "Competitive Conjectures: Behavioral Theory and Empirical Analysis," with David B. Montgomery and Peter L. Wright, ORSA/TIMS 1991 National Meeting, Anaheim, CA.

Invited Presentations

- "Measuring Marketing Performance," Dublin City University, Dublin, Ireland, 2012.
- "The Marketing Metrics Research Landscape," Helsinki School of Economics, Helsinki, Finland, 2009.

TEACHING EXPERIENCE

Graduate Teaching

Northeastern University

- Competitive Strategy; Market-Focused Strategy
- > Field Consulting Project; Global Consulting Project
- International Study Course
- ➤ Market Analysis for Technology-Based Products and Services
- Marketing Management
- Independent Study

Cranfield School of Management

Implementing and Measuring Marketing Strategy

University of California, Los Angeles

- Field Study (consulting projects)
- > Independent Study
- Marketing Management
- Marketing Strategy and Planning

Undergraduate Teaching

Northeastern University

- Competitive Strategy
- Marketing Management
- Independent Study
- Introduction to Marketing

Executive Teaching

Cranfield School of Management

Programme in Measuring Customer Satisfaction for Profit

Cranfield University programme in Measuring Business Performance for Masterfoods and Schering AG

Northeastern University

- Genzyme Diagnostics Global Sales/Marketing Meeting
- Northeastern University EMC MBA
- Northeastern University program in Marketing and Competitive Strategy for Ropes & Gray
- Northeastern University Blue Cross/Blue Shield MBA
- Northeastern University Blue Cross/Blue Shield Marketing Management Program

Other

- Digital Marketing Partners seminar, "Measuring Marketing Performance"
- Keynote Speaker, StratMark Managerial Seminar, "Measuring Marketing Performance"
- > CMO Council MPM Forum, "Building and Aligning Strategic MPM Systems"
- Design Management Institute Seminar, "The New Marketing"
- Compag Computer Corporation Market Focus Seminar
- Fundacion Cane Seminar Series (customer satisfaction/loyalty, competitive strategy)
- Featured Speaker, Society for Competitive Intelligence Professionals Marketing Intelligence Conference
- > Speaker, 1996 MIT/Northeastern University Future of Internet Marketing Workshop

PROFESSIONAL SERVICE

Board Memberships

- Journal of Strategic Marketing (2000-2017)
- Marketing Management (2000-2009)
- Performance Measurement Association (2000-2007)
- Journal of the Academy of Marketing Science (2000-2003)

Conference Organization

- Member, Organizing Committee, 2006 Performance Measurement Association Conference, London, UK
- Marketing Stream Chair and Organizing Committee Member, 2004 Performance Measurement Association Conference, Edinburgh, UK
- Member, Organizing Committee, 2002 Performance Measurement Association Conference, Boston, MA
- Marketing Strategy Track Co-chair, American Marketing Association 2001 Winter Educators' Conference
- Member, Programme Committee, 1998 Conference on Performance Measurement, Cambridge, UK

Ad hoc reviewer

- Academy of Management Review
- European Journal of Marketing
- European Management Journal
- International Journal of Business Performance Management
- International Journal of Productivity and Performance Management
- International Journal of Research in Marketing
- > Journal of Business Research
- > Journal of Marketing
- Journal of Marketing Management
- Journal of Marketing Research
- Journal of Marketing Theory and Practice
- Journal of the Academy of Marketing Science
- Journal of Service Research
- Marketing Letters
- Marketing Science
- Handbook on Customer Centricity
- Icelandic Research Fund, Grant Proposal Reviewer
- Marketing Science Institute Working Paper Series
- ➤ American Marketing Association Educators' Conferences
- Academy of Marketing Science Conference
- Alden G. Clayton Dissertation Proposal Competition, Marketing Science Institute
- World Marketing Congress

Session Chair or Discussant

- 2016 Summer American Marketing Association Educators' Conference, Chicago, IL
- 2009 Marketing Science Conference, Ann Arbor, MI
- 2008 Marketing Science Conference, Vancouver, Canada
- 2005 Marketing Science Conference, Atlanta, GA
- 2004 Summer American Marketing Association Educators' Conference, Boston, MA
- 2004 Performance Measurement Association Conference, Edinburgh, UK
- 2004 Winter American Marketing Association Educators' Conference, Scottsdale, AZ
- 2002 Performance Measurement Association Conference, Boston, MA
- 2000 Performance Measurement Association Conference, Cambridge, UK
- 1999 Conference on Competition in Marketing, Mainz, Germany
- > 1998 Conference on Performance Measurement, Cambridge, UK
- 1997 INFORMS Marketing Science Conference, Berkeley, CA

Other

- University of South Australia, Master's Thesis Reviewer, 2016
- Dublin City University, Tenure Reviewer, 2015
- York University, Tenure Reviewer, 2012

- Neeley School of Business, Texas Christian University, Tenure Reviewer, 2008
- Kelley School of Business, Indiana University, Clinical Faculty Promotion Reviewer, 2007

UNIVERSITY SERVICE

University

- Mentor and member of Online Teaching Community at CATLR, 2020
- Commencement Marshal, 2010-2019
- > Ambassador, Empower Capital Campaign, 2014
- Member, Search Committee for Dean of College of Business Administration, 2011-2012
- Substitute Meditation Leader, Office of Spiritual Life, 2007-2012
- Member, Search Committee for Dean of College of Business Administration, 2003-2004
- Chair, University External Review of Graduate Programs in Counseling and Applied Educational Psychology, 2003-2004
- Member, Search Committee for Vice Provost for Graduate Education, 2003
- Member, Program Review Committee, University Graduate Council, 2002-2004
- Co-Chair, Graduate Academic Policies Transition Committee, 2000-2001
- ➤ Vice Chair, New Programs Committee, University Graduate Council, 2000-2001
- Member, Semester Transition Steering Committee, 2000-2001
- Member, Graduate Curriculum Transition Committee, 2000-2001
- ➤ Member, Executive Committee, University Graduate Council, 1999-2001

D'Amore-McKim School of Business

- Member, Undergraduate Programs Committee
 - o 2021-Present
 - o 2019-2020
 - o 2004-2005
 - o 1994-1996, led study of student retention
- ➤ Instructor, Introduction to Business Communication, Full-Time MBA residency, 2016-2017, 2019-present
- Instructor, Introduction to Case Study, Evening MBA residencies, 2006-2018, 2019present
- Member, Core Full-Time MBA Faculty, 2006-2011, 2014-present
- Chair, Faculty Policy Committee, 2020-2021
- Member, Faculty Policy Committee, 2009-2011, 2018-2020
- Faculty Representative, Student Recruiting Events, 1993-1996, 2000-2001, 2018-2020
- Instructor, Introduction to Case Study, Full-Time MBA residencies, 2006-2018
- Chair, Mentoring Committee, Supply Chain and Information Management Group, 2015-2018
- Member, Graduate Programs Task Force, redesign of Full-Time MBA curriculum
 - o 2017-2018
 - o 2004-2005

- Member, Undergraduate Honors Task Force, 2018
- Member, Co-op Promotion Committee, 2018
- Member, Ad Hoc Task Force on Mentoring, 2017
- Chair, Task Force on Grading Guidelines, 2016-2017
- Case/Thesis Judge in various College competitions, 1995, 1998-2017
- Chair, Mentoring Committee, International Business and Strategy Group, 2012-2014
- Member, AACSB Accreditation Standards Task Force, 2014
- College Teaching Mentor, 2010-2012
- Member, Innovation Committee, 2010-2011
- Full-Time MBA Writing Coordinator, 2009-2011
- Coordinator, Full-Time MBA Residency Case Presentations, 2007-2011
- Faculty Coordinator, Full-Time and Part-Time MBA Programs, 2005-2008
- Graduate Programs Committee
 - o 2005-2008, member
 - o 2000-2001, participated in redesign of MBA curricula for semester conversion
 - 1998-1999, led evaluation of MBA Field Consulting Project
- > Technical Advisor, MBA Branding Study, 2005
- ➤ Member, Tenure and Promotion Committee, 2003-2005
- Member, Task Force on Part Time MBA Programs, 1994

Marketing Group

- Concentration Coordinator, Marketing Group, 2004-2005, 2019-2020, 2021-present
- Group Chair (= dept. chair), Marketing Group, 2012-2018
- Chair, Group Recruiting Committee, 2012-2017
- Acting Group Coordinator, Marketing Group, 2012
- Chair, Task Force to revise Group list of journals, 2010-2012, 2007-2008
- Marketing Career Track Chair (MBA), 2009
- Member, Group Mentoring Committee, 2008-2010
- Member, Research Release Time Committee, 1994-1996, 1999-2001, 2003-2009
- Co-chair, Marketing Group Research Seminar Series, 2008-2009
- Member, Task Force to Revise Undergraduate Marketing Management, 2003.
- Member, Hiring Committee, 1999-2000; 2005, 2007, 2009
- Faculty Advisor, Northeastern University Marketing Association, 1995-1996, 1997-1998
- Advisor to undergraduate marketing concentrators, 1993-1995
- Member, MBA Core Course Review Task Force, 1994

Media Appearances (selected)

- Television: CBS 4 TV, NBC10 Boston, Fox News Channel, WGBH (Boston)
- > Radio: KCBS (San Francisco), NPR Marketplace, WBZ Radio (Boston), WBUR (Boston)
- Print/Web: Ad Age, Boston Globe, Boston Magazine, The Drum, The Guardian, US News and World Report, Forbes, Reuters, New York Times, USA Today, Wall Street Journal; NBCNews.com

HONORS AND AWARDS

Research

- 2007-2014, Frank Murphy Family Fellow (research award)
- ➤ 2004, Best Paper in Track (Marketing Strategy), Best Overall Conference Paper, American Marketing Association Summer Educators' Conference
- ➤ 2003-4, Research Fellow of the College of Business Administration, Northeastern University
- ➤ 1999, Copeland Best Paper Award, College of Business Administration, Northeastern University

Teaching

- > 2012, Finalist, College of Business Administration Best Teacher Award
- > 2011, 2007, Nominated, Northeastern University Excellence in Teaching Award
- 2006, Honorable Mention, Effective or Innovative Use of Technology in Teaching, EdTech Center, Northeastern University
- ➤ 2004, Nominated, Effective or Innovative Use of Technology in Teaching, EdTech Center, Northeastern University

Other

- 1992, Fellow, American Marketing Association Doctoral Consortium
- > 1988, Portable Fellowship, AACSB National Doctoral Fellowship Program in Business
- 1980, Phi Beta Kappa, Brown University

OTHER EXPERIENCE

- 1988-1993, Research Assistant, Stanford University Graduate School of Business
- > 1992-1993, Program Assistant, Executive Education Courses, Intel Corporation
- > 1990, 1992, Teaching Assistant, Stanford University Graduate School of Business
- ➤ 1986-1988, Researcher/Casewriter, Harvard Business School
- > 1985 American Express Travel Related Services Company
 - Summer Management Intern, Services Establishment Marketing.
- ➤ 1980-1984 Sunburst Communications, Inc.--publisher of supplemental educational materials
 - o Home Product Manager (1984).
 - o Marketing Manager, The Micro Center (1982-1984).
 - Assistant Editor, Software (1981-1982).
 - Assistant Manager, Direct Marketing (1980-1981).